



How can we respond to the limits of 'evidence based policy making'?

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Measuring Development in Turbulent Times November 28-29, 2017



THE POLITICS OF EVIDENCE-BASED POLICY MAKING

Paul Cairney

1. Understand key political choices:

What counts as evidence?

Who are the policymakers and influencers?

What drives policymakers?





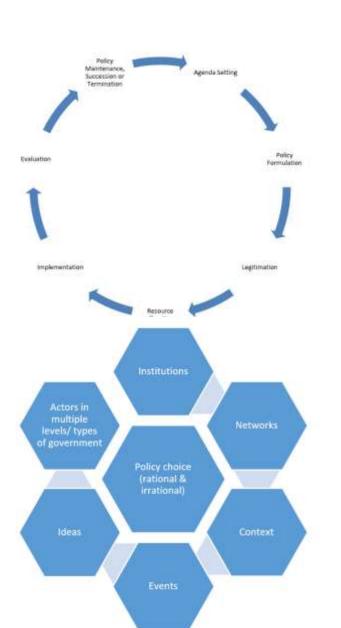


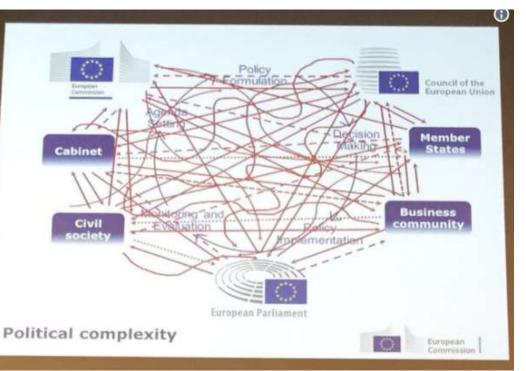
2. Respond to policymaker psychology:
'Bounded rationality' prompts 2 shortcuts, so ...
Reduce uncertainty and cognitive load: be concise
Reduce ambiguity: frame, persuade, tell stories





## 3. Reject simple models of policymaking ...







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RESEARCH NOTE

The new policy sciences: combining the cognitive science of choice, multiple theories of context, and basic and applied analysis

Paul Cairney<sup>1</sup> · Christopher M. Weible<sup>2</sup>

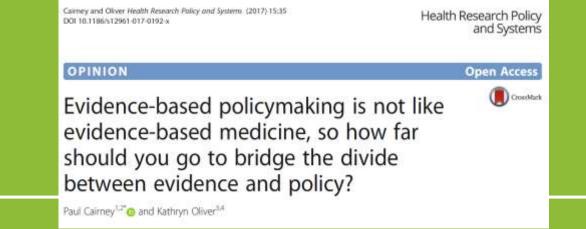
3. ... and adapt to complex policymaking environments:



**BE THE DIFFERENCE** 

Find out where the action is ('actors') Learn the rules ('institutions') Learn the language/ currency ('ideas') Build trust and form alliances ('networks') Exploit 'events' (driven by 'socioeconomic context')





## 4. Decide how far you'll go:

# There are many models of good governance (beyond EBPM)

There are many models for engaging with evidence





## **More information**

### Table 1: Three ideal-types of evidence-based best practice

	Approach 1	Approach 2	Approach 3
	Policy emulation	Storytelling	Improvement science
How should you gather evidence of effectiveness and best practice?	With reference to a hierarchy of evidence and evidence gathering, generally with systematic reviews and RCTs at the top.	With reference to principles of good practice, and practitioner and service user testimony.	Identify promising interventions, based on a mix of evidence. Encourage trained practitioners to adapt interventions to their area, and gather data on their experience.
How should you 'scale up' from evidence of best practice?	Introduce the same specific model in each area. Require fidelity, to administer the correct dosage, and allow you to measure its effectiveness with RCTs.	Tell stories based on your experience, and invite other people to learn from them.	A simple message to practitioners: if your practice is working, keep doing it; if it is working better elsewhere, consider learning from their experience.
What aim should you prioritise?	To ensure the correct administration of the active ingredient.	To foster key principles, such as respect for service user experiences.	To train then allow local practitioners to experiment and decide how best to turn evidence into practice.
Illustrative example	Family Nurse Partnership	My Home Life	Early Years Collaborative





### ARTICLE

### In MARY/ARTHONOR OPEN

How to communicate effectively with policymakers: combine insights from psychology and policy studies

Paul Cairney<sup>1</sup> & Richard Kwiatkowski<sup>2</sup>

Policy Sci DOI 10.1007/s11077-017-9304-2



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# THANK YOU

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